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development
involves several
key

activities—including
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delivery—and yet
too many
companies and
innovators focus on
just a few of them
much to the
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product's success
in the marketplace.

As a result we still
continue to see high
failure rates in new
product

development, be it
inside organizations
or startups.

Unfortunately, or
rather fortunately,
these failures are
largely avoidable. In
the last fifteen

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years, advances in agile software development, lean product development, human-centered design, design thinking, lean startups and product delivery have helped improve individual aspects of product development.

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knowledge areas
into a field manual
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way an idea
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body of knowledge
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product creation process rather than from individual practices that constitute it. In today ' s hyper-innovative world, being first to the market, or delivering feature-loaded products, or even offering the latest technology doesn ' t guarantee

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Volvo Uddevalla
plant, comparing it
to other plants -
Japanese lean ones
and others. The
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dramatic decision to
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and Kalmar plants,
and the debate that
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