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This paper briefly documents the history of the initial Combat Leaders' Guide (CLG) project from its inception in 1985 to the 2003 reprint of the CLG. At appendix, the 2003 version of the CLG is provided. The CLG is a pocket-sized job performance aid, useful to any Soldier. Over 50,000 CLGs have been made available to Soldiers in hard copy, and it is available at the U.S. Army Research ...

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The Combat Leaders' Guide (CLG) is a standardized job performance aid for leaders to use during periods of high stress and fatigue in continuous combat or realistic combat training. The pocket-sized handbook contains tasks from soldiers' manuals and other training materials in easy-to-read checklist format.

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This paper briefly documents the history of the initial Combat Leaders' Guide (CLG) project from its inception in 1985 to the 2003 reprint of the CLG. At appendix, the 2003 version of the CLG is provided. The CLG is a pocket-sized job performance aid, useful to any Soldier. Over 50,000 CLGs have been made available to Soldiers in hard copy, and it is available at the U.S. Army Research Institute web site at <http://www.ari.army.mil>.

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Since the modern combat leader is faced with making many complex decisions under conditions of great stress and fatigue, it is vital that he be provided with standardized job aids to assist him in accomplishing his combat mission. Until the present report, no effective, standardized job aids have been available to the combat leader. The Combat Leader's Guide (CLG) project was initiated to produce a modular job performance aid system for combat leaders' use during periods of high stress in continuous combat. The CLG is designed to (1) be fully usable under combat conditions; (2) have a standardized format; (3) be a modular, highly flexible system; (4) provide fast information retrieval; (5) be easily personalized to individual need, job assignment, mission requirements, equipment availability, and area of operations by adding or removing modules; (6) be easily supplemented by higher command; (7) be fully usable under adverse weather and low light conditions; and (8) utilize as many government standard components as possible. The CLG was designed to be produced in modular format on waterproof and tear-resistant paper. It is fastened with post screws to allow easy addition or deletion of material. The present research product represents camera-ready copies of the front and back side of each page. The prototype CLG and an accompanying feedback form were distributed to active Army noncommissioned officers and officers in units and schools, and for desktop review to a number of former service members. Over 40% of respondents returned their feedback forms, with responses overwhelmingly in favor of the CLG's overall effectiveness and utility. Based upon the feedback received, changes were made to the prototype CLG.

The modern combat leader must make many complex decisions under conditions of great stress. However, while the leader's job has increased in level of difficulty, there are no effective, standardized job performance aids available to help the leader accomplish his job. A need therefore exists to develop and produce a job aid system of Combat Leaders' Guides. A prototype Combat Leaders' Guide: Rifle Platoon and Squad (CLG) was developed and produced using doctrinal materials relating to critical combat common tasks and tasks in skill levels 1-4 in the IIB and IIM Military Occupational Specialties (MOS). The CLG and a feedback form were distributed to over 1,100 active-duty and former active-duty soldiers with over 400 respondents returning their feedback forms. The CLG is also anticipated to be an important tool for soldiers to use when engaged in, and preparing for, combat missions through training and combat proficiency drills. Keywords: Light infantry, Mechanized infantry, Memory aids, Combat effectiveness, Combat leaders, Continuous operations, Combat stress.

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doctrinal literature program. Laminate pages to be written on; remove, reorganize or tab pages based on your mission; insert other job aids, TTPs or standing operating procedures (SOPs) as needed.

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